

“Are we nearly there yet?”



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Abstract



- Reflections on the role of statistics, data, acronyms, policies, programmes, performance, and priorities for Scotland, in the light of the recently published PfG and NPF.
- NB – written before I knew what I was going to say, or what would be in PfG...

Performance and Outcomes Division

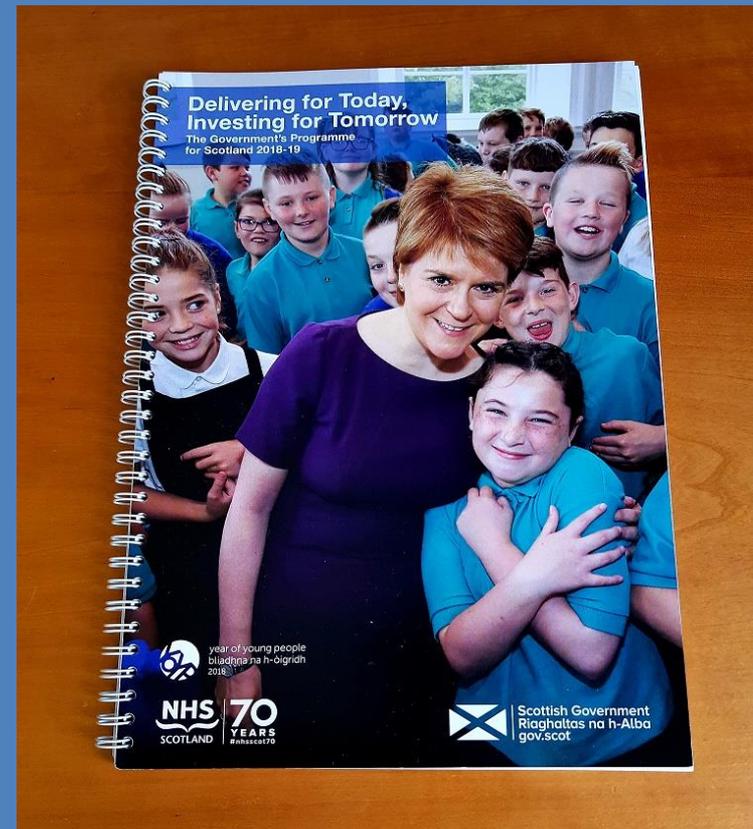


- Part of the Scottish Exchequer
- Aims to improve the coherence, alignment and impact of Government strategy
- Production and monitoring of Programme for Government (PfG)
- Performance against National Performance Framework (NPF) and Sust Dev Goals (SDGs)
- Strategic Insights Unit (SIU)

Programme for Government



- Published on 4 Sept 2018
- SG's legislative and wider plans for the year ahead
- In context of previous progress
- Presented to Parliament by First Minister, followed by three days of debate
- <https://beta.gov.scot/programme-for-government/>



Delivering for Today, Investing for Tomorrow



- Economic and innovation measures inc national infrastructure mission.
- Systemic changes in social policy, esp improvements in mental health provision.
- Reducing inequality and poverty, next steps for new social security system.
- Recognition of Year of Young People – children’s rights and preventing ACEs.

WE WILL

INCREASE

INVESTMENT IN SCOTLAND'S
INFRASTRUCTURE BY AROUND
£7 BILLION BY 2026



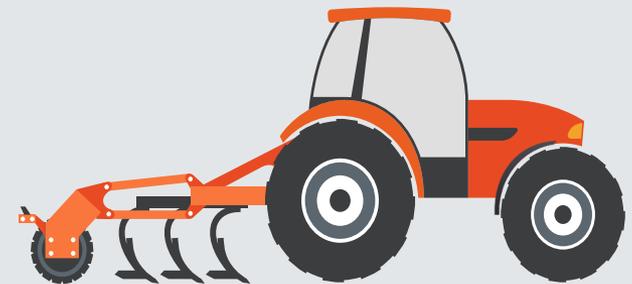
Reflections on PfG



- A massive exercise
- A blend of sweeping policy and close attention to detail
- Words, numbers, ££, photos, relationships, structure, balance, politics – all need to be spot on.
- Check, check, and check again...

**MORE
OPPORTUNITIES**

FOR CHILDREN TO VISIT A FARM



Specifics for Stats Folk



- There will be a Census Bill...
- Data driven innovation - making more public sector data open for social and economic good
- Stats help tell the story
- But can be tricky to get exactly right

WE WILL **INCREASE** THE NUMBER OF WORKERS RECEIVING THE LIVING WAGE BY

7,500

AS A RESULT OF EMPLOYER ACCREDITATION



The National Performance Framework (NPF) & the UN Sustainable Development Goals (SDGs)



www.nationalperformance.gov.scot



#NationalPerformanceFramework

What is the NPF? – The story



| NATIONAL PERFORMANCE FRAMEWORK | | National Performance Framework - Measurement Set | | | |
|---|--|---|--|--|--|
| <p>THE GOVERNMENT'S PURPOSE To focus government and public services on creating a more successful country with opportunities for all of Scotland to flourish.</p> <p>HIGH LEVEL TARGETS RELATING TO THE PURPOSE Growth, Productivity, Skills, Innovation, Quality, Equality, Sustainability</p> <p>STRATEGIC OBJECTIVES We live in a Scotland that is the most attractive place for doing business in Europe Our public services are the most efficient, most effective and most successful in the world We are the most successful, most innovative, most resilient, most successful, most successful in the world Our young people are successful learners, confident individuals, effective contributors and responsible citizens Our citizens have the best start in life and are ready to succeed We live longer, healthier lives We have tackled the significant inequalities in Scottish society We have improved the life chances for children, young people and families at risk We live our lives safe from crime, disorder and danger We live in well-managed, sustainable places where we are able to access the amenities that we need We have strong, resilient and responsive communities where people take responsibility for their own actions and have their effect others Our people and organisations are resilient and able to respond to the challenges of the future We have a strong, fair and inclusive national identity We reduce the local and global environmental impact of our consumption and production Our people are able to exercise their independence as they get on and are able to access our public services and high quality, continuously improving, efficient and responsive public services</p> <p>HOW ARE WE DOING? Visit www.scotlandperforms.com to track latest progress</p> | | <p>Measurement Set</p> <p>Area of Interest Indicator Priority Performance Area of Interest Indicator Priority Performance</p> <p>PURPOSE TARGETS</p> <p>Area of Interest Indicator Priority Performance Area of Interest Indicator Priority Performance</p> | | | |

- Introduced in 2007, and refreshed in 2011 & 2016, it sets out a VISION for the country we want to see.



- The new NPF was launched on 11 June 2018 by the First Minister, in partnership with CoSLA, following an open and public consultation process.

The Vision - 11 Outcomes, a Purpose and set of Values



ECONOMY

POVERTY

INTERNATIONAL

HUMAN RIGHTS

COMMUNITIES

CULTURE

HEALTH

ENVIRONMENT

FAIR WORK & BUSINESS

EDUCATION

Children and Young People: WE GROW UP LOVED, SAFE AND RESPECTED SO WE CAN REALISE OUR FULL POTENTIAL

Our Purpose: To focus on creating a more successful country with opportunities for all of Scotland to flourish through increased wellbeing, and sustainable inclusive economic growth

Our Values: We are a society which treats all our people with kindness, dignity and compassion, respects the rule of law, and acts in an open and transparent way

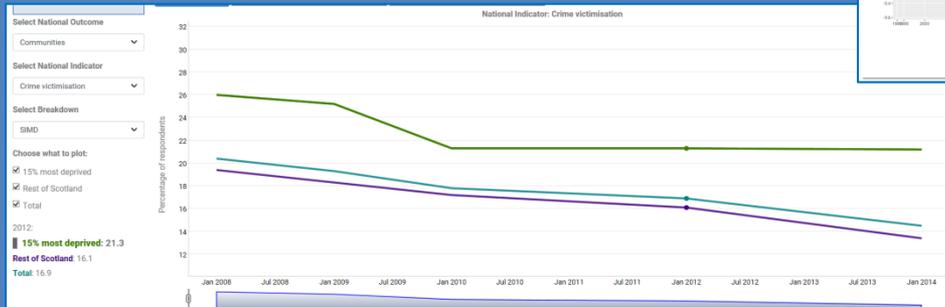
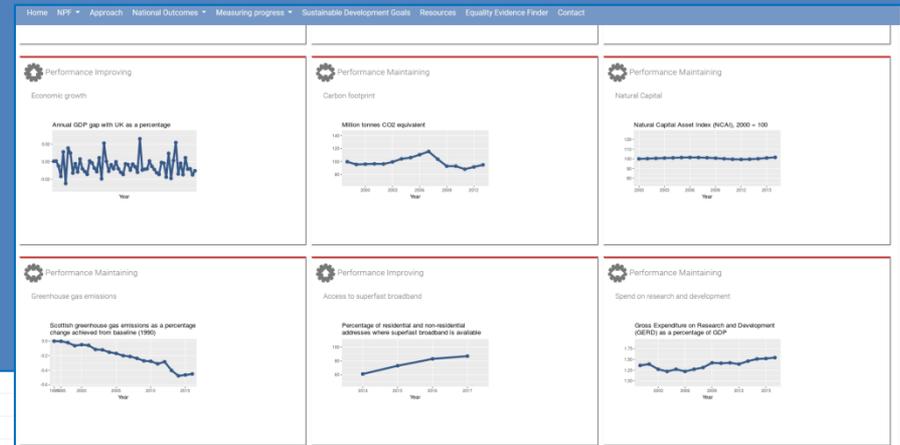


Belongs to the whole of Scotland where everyone has a role to play to deliver the outcomes and create the kind of Scotland we want to see

A 'Performance' Framework – How are we doing?



- 81 cross-cutting indicators provide a broad measure of national wellbeing, incorporating a range of economic, social and environmental indicators.
- Performance is reported in an open, transparent, and non-political way on a new NPF website - nationalperformance.gov.scot
- This includes “dashboard” style summaries of performance on our National Indicators to track change over time...



- ... and also an interactive data explorer where indicator breakdowns (e.g. by age, gender, deprivation) can be examined.

What is the NPF?

Where are we on the NPF journey?



All of Scotland Framework



In Statute – The Act places a duty on Scottish Ministers to consult on, develop and publish National Outcomes for Scotland and to review them every five years.

Also requires consistent local outcomes

Embeds the SDGs to get us to 2030

- 17 Goals mapped against the 11 National Outcomes
- SDG indicators aligned to NPF indicators where appropriate and possible



**SUSTAINABLE
DEVELOPMENT
GOALS**

The 11 Outcomes, 81 Indicators & linked SDGs

National Outcome: Human Rights

National Indicators

- Public services treat people with dignity and respect
- Quality of public services
- Influence over local decisions
- Access to justice

Sustainable Development Goals

- SDG 5: Gender equality
- SDG 10: Reduced inequalities
- SDG 16: Peace, justice and strong institutions
- SDG 17: Partnerships for the goals

National Outcome: Culture

National Indicators

- Attendance at cultural events or places of culture
- Participation in a cultural activity
- Growth in cultural economy
- People working in arts and culture

Sustainable Development Goals

- SDG 5: Gender equality
- SDG 10: Reduced inequalities
- SDG 11: Sustainable cities and communities

National Outcome: Environment

National Indicators

- Visits to the outdoors
- State of historic sites
- Condition of protected nature sites
- Energy from renewable sources
- Waste generated
- Sustainability of fish stocks
- Biodiversity
- Marine environment

Sustainable Development Goals

- SDG 5: Gender equality
- SDG 7: Affordable and clean energy
- SDG 8: Decent work and economic growth
- SDG 9: Industry, innovation and infrastructure
- SDG 12: Responsible consumption and production
- SDG 6: Clean water and sanitation
- SDG 13: Climate action
- SDG 14: Life below water
- SDG 15: Life on land

National Outcome: Health

National Indicators

- Healthy life expectancy
- Mental wellbeing
- Healthy weight
- Health risk behaviours
- Physical activity
- Journeys by active travel
- Quality of care experience
- Work related ill health
- Premature mortality

Sustainable Development Goals

- SDG 5: Gender equality
- SDG 10: Reduced inequalities
- SDG 12: Responsible consumption and production
- SDG 3: Good health and wellbeing

National Outcome: Fair Work & Business

National Indicators

- The number of businesses
- High growth businesses
- Innovative businesses
- Economic participation
- Employees on the living wage
- Pay gap
- Contractually secure work
- Employee voice
- Gender balance in organisations

Sustainable Development Goals

- SDG 4: Quality education
- SDG 5: Gender equality
- SDG 7: Affordable and clean energy
- SDG 8: Decent work and economic growth
- SDG 9: Industry, innovation and infrastructure
- SDG 10: Reduced inequalities
- SDG 12: Responsible consumption and production

National Outcome: Education

National Indicators

- Educational attainment
- Confidence of children and young people
- Resilience of children and young people
- Work place learning
- Engagement in extra-curricular activities
- Young people's participation
- Skill profile of the population
- Skill shortage vacancies
- Skills under-utilisation

Sustainable Development Goals

- SDG 4: Quality education
- SDG 5: Gender equality
- SDG 10: Reduced inequalities
- SDG 1: No poverty
- SDG 2: Zero hunger
- SDG 3: Good health and wellbeing

National Outcome: Children

National Indicators

- Child social and physical development
- Child wellbeing and happiness
- Children's voices
- Healthy start
- Quality of children's services
- Children have positive relationships
- Children's material deprivation

Sustainable Development Goals

- SDG 4: Quality education
- SDG 5: Gender equality
- SDG 7: Affordable and clean energy
- SDG 10: Reduced inequalities
- SDG 1: No poverty
- SDG 2: Zero hunger
- SDG 6: Clean water and sanitation
- SDG 3: Good health and wellbeing

National Performance Framework

Our Purpose, Values and National Outcomes



National Performance Framework

nationalperformance.gov.scot

National Outcome: Economy

National Indicators

- Productivity
- International exporting
- Economic growth
- Carbon footprint
- Natural Capital
- Greenhouse gas emissions
- Access to superfast broadband
- Spend on research and development
- Income inequalities
- Entrepreneurial activity

Sustainable Development Goals

- SDG 4: Quality education
- SDG 5: Gender equality
- SDG 7: Affordable and clean energy
- SDG 8: Decent work and economic growth
- SDG 9: Industry, innovation and infrastructure
- SDG 10: Reduced inequalities
- SDG 12: Responsible consumption and production

National Outcome: International

National Indicators

- A positive experience for people coming to Scotland
- Scotland's reputation
- Scotland's population
- Trust in public organisations
- International networks
- Contribution of development support to other nations

Sustainable Development Goals

- SDG 5: Gender equality
- SDG 9: Industry, innovation and infrastructure
- SDG 10: Reduced inequalities
- SDG 16: Peace, justice and strong institutions
- SDG 17: Partnerships for the goals

National Outcome: Poverty

National Indicators

- Relative poverty after housing costs
- Wealth inequalities
- Cost of living
- Unmanageable debt
- Persistent poverty
- Satisfaction with housing
- Food insecurity

Sustainable Development Goals

- SDG 5: Gender equality
- SDG 7: Affordable and clean energy
- SDG 10: Reduced inequalities
- SDG 12: Responsible consumption and production
- SDG 1: No poverty
- SDG 2: Zero hunger

National Outcome: Communities

National Indicators

- Perceptions of local area
- Loneliness
- Perceptions of local crime rate
- Community land ownership
- Crime victimisation
- Access to green and blue space
- Places to interact
- Social capital

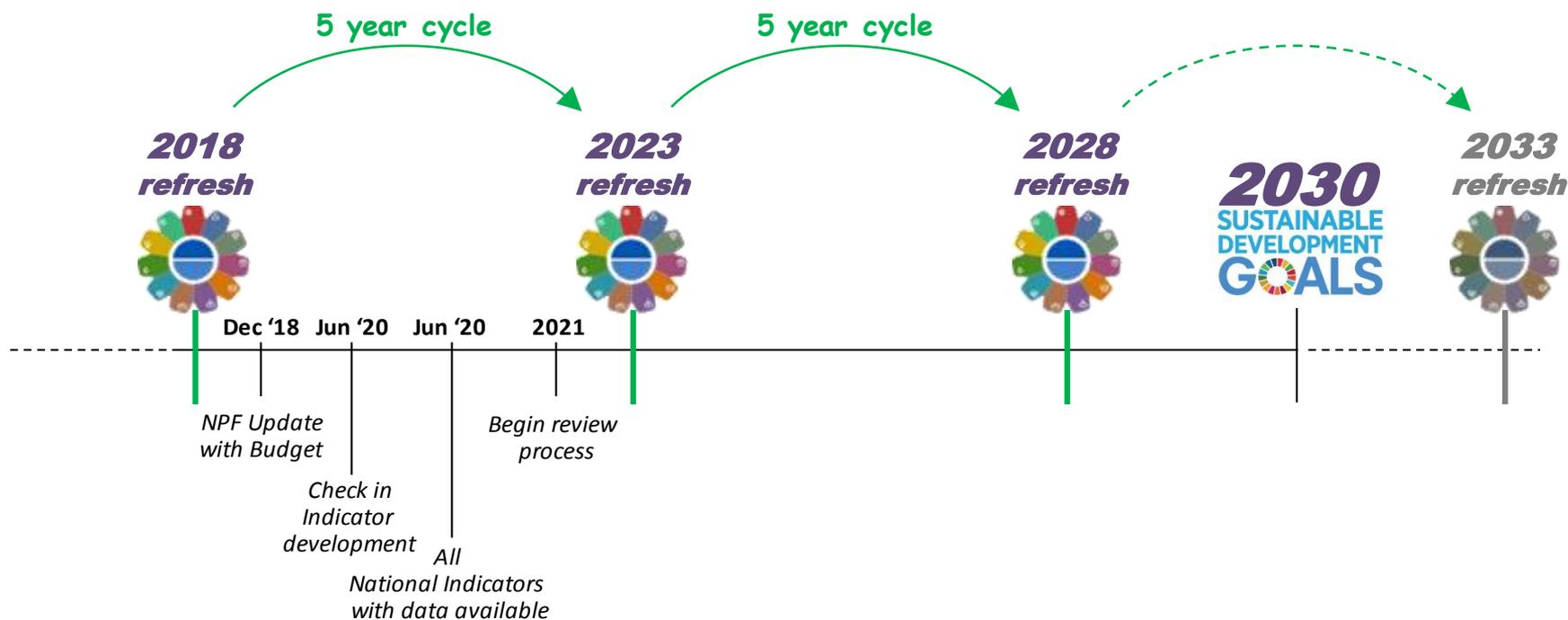
Sustainable Development Goals

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- SDG 11: Sustainable cities and communities

Where are we going? – The timeline



- Future 5-year NPF cycles will help Scotland play its part to achieve the UN SGDs.



What does the NPF mean for the way we work?



The NPF Outcomes are for Scotland, not just the Scottish Government, delivering real progress in relation to the NPF is not something government can or should do alone.

COLLABORATION

An outcomes-based approach encourages us all to focus on the difference we collectively make, not just the inputs or processes over which we have control

OUTCOMES-BASED WORKING

The 11 National Outcomes are all connected which means that contribution to one outcome might create synergies or trade-offs across the others.

BIG PICTURE CONTRIBUTION

What does the NPF mean for the way we work?



Collaboration

- What can you do?
- Who are your partners?
- Be an advocate and a collective leader – collective ownership
- Create the space for people to come together/join existing spaces

Outcomes-based working

- Work backwards from the outcome
- Have a good theory of change and are aware of your assumptions
- Evidence-based and consultative
- Evaluate
- Work together

Big Picture Contribution

- What is your story of contribution across the NPF and the SDGs?

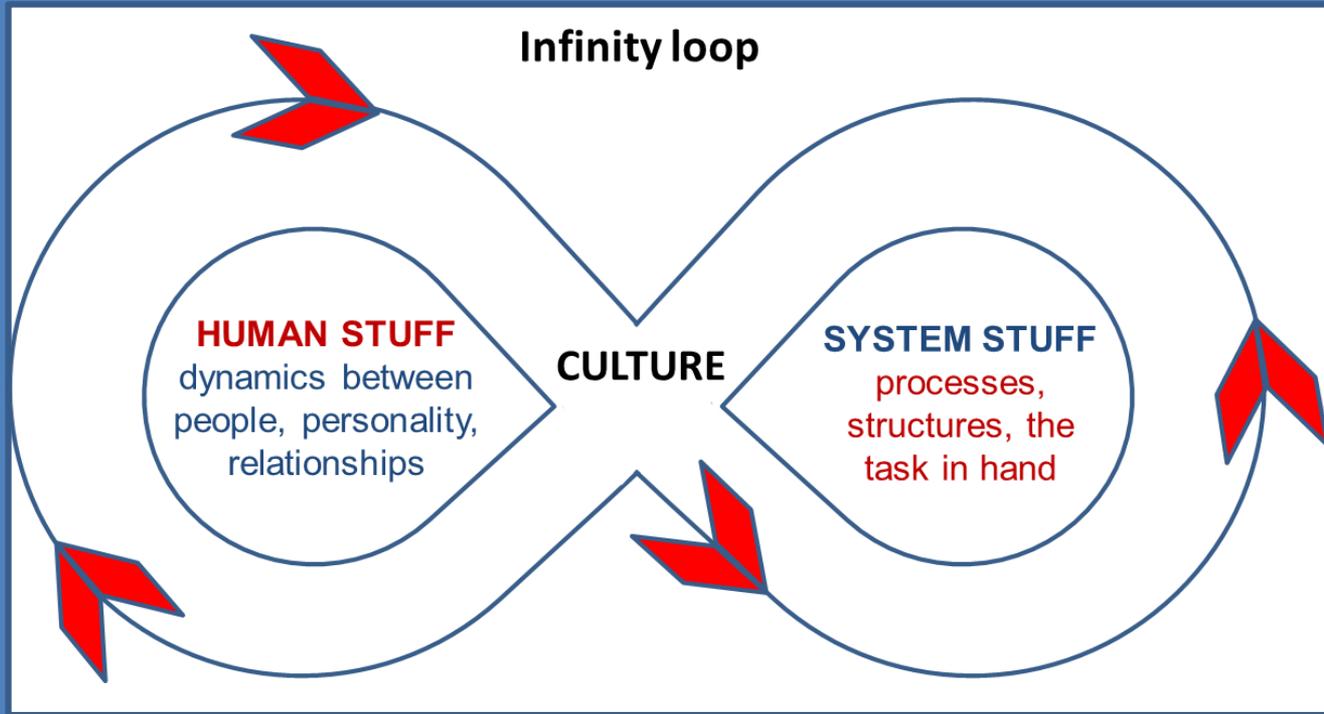
An example- Environment Vision



This implies....



Meaningful use of the NPF will require a shift from “business as usual”.



So, are we nearly there yet?



- Do we know where we want to go?
 - Yes (or at least the direction - Outcomes)
- Do we know how we're going to get there?
 - Partly (policies, programmes, relationships – Performance)
- How will we know how we're getting on?
 - Indicators, data, analysis and evaluation will help
- What about risks and opportunities?
 - Horizon scanning and foresight - Strategic Insights Unit

This implies 2.0....



- Challenging questions around how resource is allocated and deployed and limited international evidence to learn from, e.g. on outcomes-based budgeting.



- A key role for evidence and analysis – that helps to baseline the here and now, enables us to test alternative approaches, evaluates progress, and is in it for the long term.

What are your perspectives?... How can you help?... Ideas?... Questions?...

Thank you.